## Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust

Treated as a Private Foundation

Note: The foundation may be able to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0052

For calendar year 2007, or tax year beginning , 2007, and ending 07/01 06/30/2008 G Check all that apply: Initial return Final return Amended return Address change Name change Name of foundation A Employer identification number Use the IRS label. THE GLOBAL FOODBANKING NETWORK <del>20-4268851</del> Otherwise, Number and street (or P.O. box number if mail is not delivered to street address) Room/suite B Telephone number (see page 10 of the instructions) print or type. 203 N. LASALLE STREET, SUITE 1900 See Specific (312) 782-4560 If exemption application is pending, check here City or town, state, and ZIP code Instructions. 1. Foreign organizations, check here CHICAGO, IL 60601 2. Foreign organizations meeting the H Check type of organization: | x | Section 501(c)(3) exempt private foundation 85% test, check here and attach computation . . . . . . Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation If private foundation status was terminated I Fair market value of all assets at end J Accounting method: Cash | X Accrual under section 507(b)(1)(A), check here . of year (from Part II, col. (c), line Other (specify) If the foundation is in a 60-month termination *16*) ► \$ (Part I, column (d) must be on cash basis.) 574,926 under section 507(b)(1)(B), check here . > X Part I Analysis of Revenue and Expenses (The (d) Disbursements (a) Revenue and total of amounts in columns (b), (c), and (d) (b) Net investment (c) Adjusted net for charitable expenses per may not necessarily equal the amounts in income income purposes books column (a) (see page 11 of the instructions).) (cash basis only) Contributions, gifts, grants, etc., received (attach schedule)
if the foundation is **not** required to 2,026,993 2 Check ▶ attach Sch. B 4,375 Interest on savings and temporary cash investments NONE 4,375 Dividends and interest from securities . . . . 4 b Net rental income or (loss) 6a Net gain or (loss) from sale of assets not on line 10 Revenue Gross sales price for all assets on line 6a Capital gain net income (from Part IV, line 2) . Net short-term capital gain . . . . . . . . . . . . Income modifications • 10 a Gross sales less returns and allowances · · · · **b** Less: Cost of goods sold . c Gross profit or (loss) (attach schedule) 11 Other income (attach schedule) . . . . . . 1,506 NONE 1,506. STMT Total. Add lines 1 through 11 . . 2,032,874 NONE 5,881 13 Compensation of officers, directors, trustees, etc. 420,707 5,881 14 Other employee salaries and wages . . . . . 529,363 Expenses 15 Pension plans, employee benefits 49,289 16a Legal fees (attach schedule) . . . . . . . . . 4,613 b Accounting fees (attach schedule) 42,264 and Administrative c Other professional fees (attach schedite). 3. 127,463 17 18 62,067 Taxes (attach schedule) (see page 14 of the instructions) 19 Depreciation (attach schedule) and depletion. 3,186 20 2,530 21 Travel, conferences, and meetings . . . . . . <u>468,528</u> 22 Printing and publications . . . . . . . . . . . . . 60,563 perating 23 Other expenses (attach schedule) STMT.5. 123,844 24 Total operating and administrative expenses. Add lines 13 through 23 . . . . . . . . . . . . 1,894,417 5,881 25 Contributions, gifts, grants paid .STMT . 6 220,090 70,090. Total expenses and disbursements. Add lines 24 and 25 2,114,507 5,881 70,090 Subtract line 26 from line 12: a Excess of revenue over expenses and disbursements -81,633 b Net investment income (if negative, enter -0-) -MONE c Adjusted net income (if negative, enter -0-). NONE

For Privacy Act and Paperwork Reduction Act Notice, see page 30 of the instructions. \*\*STMT 4

Part II	Attached schedules and amounts in the description column should be for end-of-year	Beginning of year	End	d of year
	amounts only. (See instructions.)	(a) Book Value	(b) Book Value	(c) Fair Market Value
	Cash - non-interest-bearing	216,444.	76,514	. 76,514
2 8	Savings and temporary cash investments	5,499.	424,375	424,375
	Accounts receivable - 764.			
L	_ess: allowance for doubtful accounts ▶	37,939.	764	. 764
4 F	Pledges receivable			
L	Less: allowance for doubtful accounts			
	Grants receivable	161,975.	50,000	. 50,000
6 F	Receivables due from officers, directors, trustees, and other			
1	disqualified persons (attach schedule) (see page 16 of the instructions)			
	Other notes and loans receivable (attach schedule)			
L	Less: allowance for doubtful accounts	and the second of the second o		The reserve to the Opposition of Agraphy (November 1997) and the
	nventories for sale or use			
	Prepaid expenses and deferred charges			
ST 10 a Ir	nvestments - U.S. and state government obligations (attach schedule)		1	İ
-	nvestments - corporate stock (attach schedule)			
C 1	nvestments - corporate stock (attach schedule)			
11	nvestments - corporate bonds (attach scriedule)  nvestments - land, buildings, and equipment: basis  ess: accumulated depreciation attach schedule)			
12 lr	attach schedule) nvestments - mortgage loans			
13 Ir	nvestments - mortgage roans			
14	nvestments - other (attach schedule)			
e L	and, buildings, and quipment: basis		· ·	
(8	attach schedule)4_1_68.	4,912.		
15 C	Other assets (describe	1,507.	14,224	. 14,224.
	Total assets (to be completed by all filers - see the			
	nstructions. Also, see page 1, item I)			
	Accounts payable and accrued expenses			
I	Grants payable	NONE	150,000	
<u>8</u> 19 D	Deferred revenue			
	oans from officers, directors, trustees, and other disqualified persons			
21 전	Mortgages and other notes payable (attach schedule)			
<b>22</b> C	Other liabilities (describe			
23 T	otal liabilities (add lines 17 through 22)	37,473.	265,756	
	Foundations that follow SFAS 117, check here ▶ X			
	and complete lines 24 through 26 and lines 30 and 31.			
8 24 ∪	Unrestricted	27,116.	-245,126	
	emporarily restricted	363,687.		
26 P	Permanently restricted		,	
2 F	Foundations that do not follow SFAS 117,			
	check here and complete lines 27 through 31.			
	Capital stock, trust principal, or current funds			
ع 28 P	raid-in or capital surplus, or land, bldg., and equipment fund			
<b>2</b> 1	Retained earnings, accumulated income, endowment, or other funds			
¥ 30 T	otal net assets or fund balances (see page 17 of the			
in set	· · · · ·	390,803.	200 170	
	nstructions) otal liabilities and net assets/fund balances (see page 17	390,803.	309,170	
	f the instructions)	400 076	F74 006	
Part III	Analysis of Changes in Net Assets or Fund	428,276.	574,926	
				<del></del>
	net assets or fund balances at beginning of year - Part II			
end-of	f-year figure reported on prior year's return)		<u>1</u>	390,803.
2 Enter a	amount from Part I, line 27a increases not included in line 2 (itemize) ▶ SEE STAT		2	<u>-81,633</u> .
3 Other i	increases not included in line 2 (itemize) ▶ SEE STAT	EMENT 9	3	786,210.
4 Add lin	nes 1, 2, and 3			1,095,380.
5 Decrea	ases not included in line 2 (itemize) ▶SEE_STAT	EMENT 10	5	786,210.
6 Total n	net assets or fund balances at end of year (line 4 minus	ine 5) - Part II, column (b	), line 30 6	309,170.
JSA				Form <b>990-PF</b> (2007)

Part IV Capital Gains (a) List and	d describe the kind(s) of property	sold (e.g., real estate.	(b) How acquired	(c) Date	(d) Date sold
	rick warehouse; or common stock		P-Purchase D-Donation	acquired (mo., day, yr.)	(mo., day, yr.)
a					
b					
С					
d					
е					<u> </u>
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (lo (e) plus (f) min	
a					
b	· · · · · · · · · · · · · · · · · · ·				
С					
d					
e	<del> </del>				
Complete only for assets sh		d owned by the foundation on 12/31		Gains (Col. (h) g	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	col	. (k), but not less Losses (from co	,
а	W				
b					
С					
d					
e					
! Capital gain net income or	(net capital loss)	If gain, also enter in Part I, line 7	)		
	Į	If (loss), enter -0- in Part I, line 7	} 2		
	or (loss) as defined in section	* * * * * * * * * * * * * * * * * * * *			
If gain, also enter in Part I,	line 8, column (c) (see pages	s 13 and 17 of the instructions).	<b>,</b>		
		-			
If (loss), enter -0- in Part I, li		<u> </u>	. ] 3		
If (loss), enter -0- in Part I, II  Part V Qualification Un  For optional use by domestic	nder Section 4940(e) for F private foundations subject	Reduced Tax on Net Investment to the section 4940(a) tax on net inv	Income	ome.)	
If (loss), enter -0- in Part I, li  Part V Qualification Un  For optional use by domestic  f section 4940(d)(2) applies,  Vas the foundation liable for	private foundations subject to be private foundations subject to leave this part blank.  The section 4942 tax on the description is the section is the section 4942 tax on the description is the section is the sect	Reduced Tax on Net Investment to the section 4940(a) tax on net inv istributable amount of any year in the	Income restment inco	· 	Yes X N
If (loss), enter -0- in Part I, li  Part V Qualification Un  For optional use by domestic  f section 4940(d)(2) applies,  Vas the foundation liable for to  f "Yes," the foundation does to	nder Section 4940(e) for F c private foundations subject to leave this part blank. the section 4942 tax on the d not qualify under section 4940	Reduced Tax on Net Investment to the section 4940(a) tax on net invisit is tributable amount of any year in the O(e). Do not complete this part.	Income restment income	od?	
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If (loss), enter -0- in Part I, li  Part V Qualification Un  For optional use by domestic  f section 4940(d)(2) applies,  Vas the foundation liable for the section of the section does not be section of the section of	der Section 4940(e) for Fe private foundations subject to leave this part blank.  the section 4942 tax on the donot qualify under section 4940 bunt in each column for each (b)  Adjusted qualifying distributions  for the 5-year base period - coundation has been in existent charitable-use assets for 2000	Reduced Tax on Net Investment to the section 4940(a) tax on net investment istributable amount of any year in the D(e). Do not complete this part. Investigation (c)  Net value of noncharitable-use asset  Altivide the total on line 2 by 5, or by the ince if less than 5 years  17 from Part X, line 5	ne base periods before mass	king any entries (d) Distribution r	atio
If (loss), enter -0- in Part I, li  Part V Qualification Un  For optional use by domestic  f section 4940(d)(2) applies,  Was the foundation liable for if  "Yes," the foundation does in  1 Enter the appropriate amore (a)  Base period years Calendar year (or tax year beginning in)  2006 2005 2004 2003 2002  Total of line 1, column (d)  A Average distribution ratio in the number of years the form  Enter the net value of none  Multiply line 4 by line 3	der Section 4940(e) for Fe private foundations subject to leave this part blank.  the section 4942 tax on the donot qualify under section 4940 bunt in each column for each (b)  Adjusted qualifying distributions  for the 5-year base period - coundation has been in existent charitable-use assets for 2000	Reduced Tax on Net Investment to the section 4940(a) tax on net investment istributable amount of any year in the O(e). Do not complete this part.  year; see page 18 of the instruction (c) Net value of noncharitable-use asset divide the total on line 2 by 5, or by note if less than 5 years  77 from Part X, line 5	ne base periods before mass	king any entries (d) Distribution r	atio
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Par	Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see page 18 of t	he ins	truction	ons)
1a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1.			
	Date of ruling letter: (attach copy of ruling letter if necessary - see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check			NONE
	here and enter 1% of Part I, line 27b			
С	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 2			
3	Add lines 1 and 2			NONE
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 4			<u>NONE</u>
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0			<u>NONE</u>
6	Credits/Payments:			
а	2007 estimated tax payments and 2006 overpayment credited to 2007   6a   NONE			
b	Exempt foreign organizations-tax withheld at source			
d	Backup withholding erroneously withheld		149	
7	Total credits and payments. Add lines 6a through 6d			<u>NONE</u>
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached			
	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			<u>NONE</u>
	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid			
	Enter the amount of line 10 to be: Credited to 2008 estimated tax ▶ Refunded ▶ 11			
Par	t VII-A Statements Regarding Activities	Tagasas	Γ	<del></del>
1 a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it		Yes	No
	participate or intervene in any political campaign?	1a	<b></b>	X
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 19			
	of the instructions for definition)?	1b	1111111111111	<u>X</u>
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials			
	published or distributed by the foundation in connection with the activities.	1361.74		
	Did the foundation file Form 1120-POL for this year?	1 c		X
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:			
	(1) On the foundation. ►\$(2) On foundation managers. ►\$			
е	Enter the reimbursement (if any) paid by the organization during the year for political expenditure tax imposed on			
_	foundation managers. • \$			3.7
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		X
_	If "Yes," attach a detailed description of the activities.			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of	0.56	v	Property.
4.	incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3	X	- V
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		X
	If "Yes," has it filed a tax return on Form 990-T for this year?  Was there a liquidation, termination, dissolution, or substantial contraction during the year?	4b 5		X
5	If "Yes," attach the statement required by General Instruction T.	3	10, 10,	X
c	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			
6	By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that			
	conflict with the state law remain in the governing instrument?	6	Х	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV.		X	
	Enter the states to which the foundation reports or with which it is registered (see page 19 of the		^	. 5
va	A TO A NEW TO			. 4.
h	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General	ļ.;		1000
D	(or designate) of each state as required by General Instruction G? If "No," attach explanation	8b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3)	20	- 21	
•	or 4942(j)(5) for calendar year 2007 or the taxable year beginning in 2007 (see instructions for Part XIV)? If			
	"Yes," complete Part XIV	9	Х	
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their		- 23	
. 0	names and addresses SEE STATEMENT 11	10	Х	
				L

COHIL	990-PF (2007)		-	∘age <b>⊃</b>
Par	t VII-A Statements Regarding Activities (continued)			
11a	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the			
		11a		Х
b	If "Yes," did the foundation have a binding written contract in effect on August 17, 2006, covering the interest,			
_	rents, royalties, and annuities described in the attachment for line 11a?	11b		Х
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract?	12		X
	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	-
	Website address   WWW.FOODBANKING.ORG			
14	The books are in care of ▶ BETH SAKS Telephone no. ▶ (312) 7			
	Located at ▶203 N. LASALLE STREET, STE 1900 CHICAGO, IL ZIP+4 ▶ 60601			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-F in lieu of Form 1041 - Check here · · · · · · · · · N/A ·			
1.5	and enter the amount of tax-exempt interest received or accrued during the year		• • •	
Par	t VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.	053.54	Yes	No
1a				
ıa	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a			
	disqualified person?			
	(-,			
	(1) Lay compensation to or pay of Termbarde and Opportunity and Auditarian Portugal.			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?.			
		0.65000		
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if			
	the foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days.) Yes X No			
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 22 of the instructions)?	1 b		X
	Organizations relying on a current notice regarding disaster assistance check here			
С	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that	86,500		
	were not corrected before the first day of the tax year beginning in 2007?	1 c		_X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private			
	operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
а	At the end of tax year 2007, did the foundation have any undistributed income (lines 6d and			Reales.
	6e, Part XIII) for tax year(s) beginning before 2007?			
	If "Yes," list the years			
b	Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2)			
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2)	J-7 AC 131		
	to all years listed, answer "No" and attach statement - see page 22 of the instructions.)	2b	N/	<u> </u>
С	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
	<b>&gt;</b>			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business			
	enterprise at any time during the year?			
b	If "Yes," did it have excess business holdings in 2007 as a result of (1) any purchase by the foundation or			
	disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the			
	Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse			
	of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the			
	foundation had excess business holdings in 2007.)	3b	N	A
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		Χ_
	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable			\$ 77
	purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2007?	4b		Х

Pai	t VII-B Statements Regarding Activities fo	or Which Form 47	720 May Be Requi	ired (continued	)		
5a	During the year did the foundation pay or incur any amou (1) Carry on propaganda, or otherwise attempt to influer (2) Influence the outcome of any specific public election	nce legislation (section		Yes X	] No		
	directly or indirectly, any voter registration drive?  (3) Provide a grant to an individual for travel, study, or other contents of the conten	ner similar purposes?			1		
	<ul><li>(4) Provide a grant to an organization other than a chari section 509(a)(1), (2), or (3), or section 4940(d)(2)? (</li><li>(5) Provide for any purpose other than religious, charitab</li></ul>	see page 22 of the ins	tructions)	Yes X	No		
	educational purposes, or for the prevention of cruelty	to children or animals	?		No		
b	If any answer is "Yes" to 5a(1)-(5), did any of the transacti Regulations section 53.4945 or in a current notice regar	ding disaster assistand	ce (see page 22 of the	instructions)?	 1	5b	n/A
С	Organizations relying on a current notice regarding disast If the answer is "Yes" to question 5a(4), does the foundary				_		
	because it maintained expenditure responsibility for the graph of "Yes," attach the statement required by Regulations section.	rant?		Yes X	No		
	Did the foundation, during the year, receive any funds, don a personal benefit contract?			. — —	No	6b	v
b	Did the foundation, during the year, pay premiums, directly of you answered "Yes" to 6b, also file Form 8870.	tly or indirectly, on a p	personal benefit contrac	ot?		00	X
7 a	At any time during the tax year, was the foundation a par	rty to a prohibited tax:	shelter transaction?	Yes X	No		
	If yes, did the foundation receive any proceeds or have a				- 	7b	Х
Pai	t VIII Information About Officers, Directors	, Trustees, Found	dation Managers,	Highly Paid Er	nploye	es,	
1	and Contractors List all officers, directors, trustees, foundation m	anagers and their	compensation (see	page 23 of the i	nstructio	ns).	
•	(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plar and deferred compensa	ıs (e	Expense other allow	
SEE	STATEMENT 12		368,616.	42,49	1.		9,600.
	Compensation of five highest-paid employees (ot enter "NONE."	ner than those inc	luded on line 1 - se	ee page 23 of the	Instruc	tions). II	none,
(a	) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	:   (e	) Expense other allo	
SEE	STATEMENT 16		281,165.	33,25	5.		NONE
<del>-</del>							
<u> </u>	4						T
ı Ota	I number of other employees paid over \$50,000 .						2

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly and Contractors (continued)	Paid Employees,
3 Five highest-paid independent contractors for professional services (see page 23 of the instruct	ions). If none, enter "NONE."
(a) Name and address of each person paid more than \$50,000 (b) Type of	
Total number of others receiving over \$50,000 for professional services	NONE
Part IX-A Summary of Direct Charitable Activities	
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	number Expenses
1 BUILDING NEW & SUPPORTING EXISTING FOOD BANKS AND	
FOOD BANK NETWORKS. SEE STATEMENT #19	· · · · · · · · · · · · · · · · · · ·
2 FOOD SOURCING CAPACITY DEVELOPMENT & TRAINING	1,528,757.
SEE STATEMENT #21	
	255,061.
3 NEWSLETTERS AND OTHER PRINTED MATERIAL TO EDUCATE THE PUBLIC	
	93,971.
4	
4	
Part IX-B Summary of Program-Related Investments (see page 24 of the instructions)  Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 <u>NONE</u>	
2	
All other program-related investments. See page 24 of the instructions.	
3 NONE	
Total. Add lines 1 through 3	Form <b>990-PF</b> (2007)
	1 OBH 330-1 1 (2007)

Pa	Minimum Investment Return (All domestic foundations must complete this part. Foreign see page 24 of the instructions.)	gn foundatio	ns,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc.,		
	purposes:		
а	Average monthly fair market value of securities	1a	NONE
b	Average of monthly cash balances	1b	396,787.
С	Fair market value of all other assets (see page 25 of the instructions)	1c	NONE
d		1d	396,787.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)1e		
2	Acquisition indebtedness applicable to line 1 assets	2	NONE
3	Subtract line 2 from line 1d	3	396,787.
4	Cash deemed held for charitable activities. Enter 1 1/2 % of line 3 (for greater amount, see page 25		330/,311
	of the instructions)	4	5,952.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	390,835.
6	Minimum investment return. Enter 5% of line 5	6	19,542.
Pa	Distributable Amount (see page 25 of the instructions) (Section 4942(j)(3) and (j)(5) privation foundations and certain foreign organizations check here ► X and do not complete this privation is the complete that the private is the complete that the complete this private is the complete that the co	ite operating part.)	10,012.
1	Minimum investment return from Part X, line 6	1	
2 a	Tax on investment income for 2007 from Part VI, line 5 2a		
b			
С		2c	
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	
4	Recoveries of amounts treated as qualifying distributions	4	
5		5	
6	Add lines 3 and 4  Deduction from distributable amount (see page 25 of the instructions)  Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII,	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII,		
	line 1	7	
Pa	art XII Qualifying Distributions (see page 26 of the instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	70,090.
b		1b	NONE
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,	-	
	purposes	2	NONE
3	Amounts set aside for specific charitable projects that satisfy the:		
а	Suitability test (prior IRS approval required)	3a	NONE
b	Cash distribution test (attach the required schedule)	3b	NONE
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	70,090.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income.		
	Enter 1% of Part I, line 27b (see page 26 of the instructions)	5	N/A
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	70,090.
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whe qualifies for the section 4940(e) reduction of tax in those years.	ther the found	ation

Pa	rt XIII Undistributed Income (see page	26 of the instruction	ns)		
1	Distributable amount for 2007 from Part XI,	(a) Corpus	(b) Years prior to 2006	(c) 2006	<b>(d)</b> 2007
'					
2	Undistributed income, if any, as of the end of 2006:				
2	Enter amount for 2006 only				
			na in Artifactura valoritation in Artifactura valoritation in Artifactura valoritation in Artifactura valorita		
3	Total for prior years:,,,				
	From 2002				
	From 2003				
c	From 2004				
	From 2005				
	From 2006				
	Total of lines 3a through e	AMERICA NO.			
4	Qualifying distributions for 2007 from Part XII,				
-	line 4: ► \$ NONE				
а	Applied to 2006, but not more than line 2a				
	Applied to undistributed income of prior years (Election				
	required - see page 27 of the instructions)				
С	Treated as distributions out of corpus (Election				
	required - see page 27 of the instructions)	253732132			<u> Na popular i un entre o describio de la </u>
	Applied to 2007 distributable amount Remaining amount distributed out of corpus	NONE			
5	Excess distributions carryover applied to 2007	NONE			1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1
,	(If an amount appears in column (d), the same				
_	amount must be shown in column (a).)				
6	Enter the net total of each column as indicated below:				
9	Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	NONE			
	Prior years' undistributed income. Subtract				
D	line 4b from line 2b				
C	Enter the amount of prior years' undistributed				
	income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has				
	been previously assessed				
d	Subtract line 6c from line 6b. Taxable				
	amount - see page 27 of the instructions				
е	Undistributed income for 2006. Subtract line 4a from line 2a. Taxable amount - see page				
	27 of the instructions				
f	Undistributed income for 2007. Subtract lines				
·	4d and 5 from line 1. This amount must be				
_	distributed in 2008				
7	Amounts treated as distributions out of corpus to satisfy requirements imposed by section				
	170(b)(1)(F) or 4942(g)(3) (see page 27 of the				
8	instructions)				
0	applied on line 5 or line 7 (see page 27 of the instructions)		-		
9	Excess distributions carryover to 2008.				
	Subtract lines 7 and 8 from line 6a	NONE			
0	Analysis of line 9:				
а	Excess from 2003		1		
b	Excess from 2004		4		
С	Excess from 2005				
d					
е	Excess from 2007 NONE			The state of the s	

Form	990-PF (2007)				20-42	68851	Page <b>10</b>
Pa	rt XIV Private Oper	ating Foundati	ons (	see page 27 of the	nstructions and Part	VII-A, question 9)	
1 a	If the foundation has r	eceived a ruling	or de	etermination letter that	it is a private operat	ing	
	foundation, and the ruling	is effective for 20	007, er	nter the date of the ruling		► <u>12/22/200</u>	
b	Check box to indicate who	ether the foundation	on is a	private operating founda	tion described in section	X 4942(	j)(3) or 4942(j)(5)
		Tax year			Prior 3 years		(e) Total
2a	Enter the lesser of the ad- justed net income from Part	(a) 2007		<b>(b)</b> 2006	(c) 2005	(d) 2004	(e) rotal
	I or the minimum investment						
	return from Part X for each year listed		NONE				NONE
b			NONE				NONE
С	Qualifying distributions from Part XII, line 4 for each year listed .	70-	090.	143,900.			213,990.
d	Amounts included in line 2c not		030.	210/2003			
	used directly for active conduct						
_	of exempt activities						
Ŭ	directly for active conduct of						
	exempt activities. Subtract line	70	090.	143,900.			213,990.
3	2d from line 2c Complete 3a, b, or c for the	70,	000.	143,300.	-		
	alternative test relied upon:						
а	"Assets" alternative test - enter:	574,	026	428,276.	218,404.		1,221,606.
	<ul><li>(1) Value of all assets</li><li>(2) Value of assets qualifying</li></ul>	5/4,	<i>320.</i>	420,270.	210,404.		1,221,000.
	under section	E74	026	428,276.	218,404.		1,221,606.
h	4942(j)(3)(B)(i) "Endowment" alternative test-	574,	926.	420,210.	210,404.		1,221,000.
-	enter 2/3 of minimum invest-						
	ment return shown in Part X,	1.2	000	7 220			20,257.
_	line 6 for each year listed	13,	028.	7,229.			20,257.
С	"Support" alternative test - enter:						
	(1) Total support other than gross investment income						
	(interest, dividends, rents, payments on securities						
	loans (section 512(a)(5)),				252 222		250 020
	or royalties) (2) Support from general				250,928.		250,928.
	public and 5 or more						
	exempt organizations as provided in section 4942				050 000		250 020
	(j)(3)(B)(iii)				250,928.		250,928
	<li>(3) Largest amount of sup- port from an exempt</li>				F0 000		E0 000
	organization				50,000.		50,000
	(4) Gross investment income	l6	/C	lata this mout o	nly if the foundation	n had \$5 000 or m	ore in assets at any
Pa	rt XV Supplement	ary information	on (C	e 28 of the instruction	my ir the loundation	n nau \$5,000 or in	ore in assets at any
_	<u>_</u>				113.7		
1_	Information Regardin List any managers of	g roundation w	anaye	is. vovo contributod more	than 2% of the total	contributions receiv	ved by the foundation
а	before the close of any	tax vear (but or	wno i Nvifth	nev have contributed in	nore than \$5.000). (Se	e section 507(d)(2).	)
	_	, <b></b> (2.2.2.2.			. , , ,		
	NONE						
b	List any managers of	the foundation	who	own 10% or more of	the stock of a corpo	ration (or an equali	y large portion of the
	ownership of a partner	snip or other en	tity) o	which the foundation	nas a 10% or greater	merest.	
	NONE						
	Information Regardin	a Cantribution	Cront	Cift Loon Scholarch	in oto Programs:		
2		_					
	Check here ► X if t	he foundation	only i	makes contributions	to preselected charita	able organizations	and does not accept
	unsolicited requests forganizations under ot					26 of the instructi	ons) to mulviduals of
	<u> </u>					<del></del>	<u>-</u>
а	The name, address, a	nd telephone nu	mber	of the person to whon	n applications should be	e addressed:	
b	The form in which app	lications should	be su	bmitted and information	on and materials they s	should include:	
С	Any submission deadl	ines:					
					nalani arana atau 1	alo fiolda kinda -f	inctitutions or other
d	Any restrictions or li factors:	imitations on a	wards	, such as by geogra	ipinicai areas, charitat	DIE HEIOS, KINOS OF	institutions, or other
	1401010.						

Part XV Supplementary Information 3 Grants and Contributions Paid During	(continued)	oved for Fi	uture Payment	
Recipient	If recipient is an individual,	Foundation		
Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	status of recipient	Purpose of grant or contribution	Amount
a Paid during the year	or substantial contributor	Toopione		
a raid daring the year				
SEE STATEMENT 17				
SBE SIMILMANT IT				
Total			▶ 3a	70,090.
<b>b</b> Approved for future payment				
			İ	
SEE STATEMENT 18				
Total			▶ 3b	150,000.

Enter gross	s amounts unless otherwise indicated.	l	vities ated business income	Excluded by	y section 512, 513, or 514	(e)
		(a)	(b)	(c)	(d)	Related or exempt function income (See page 28 of
1 Program	m service revenue:	Business code	Amount	Exclusion code	Amount	the instructions.)
			•			
d						
e f						
	s and contracts from government agencies					
-	rship dues and assessments					
	on savings and temporary cash investments			14	4,375.	
4 Dividen	ds and interest from securities		7		190.000	
	tal income or (loss) from real estate:					
	ot-financed property			_		
	debt-financed property					
	al income or (loss) from personal property					
	nvestment income					
	(loss) from sales of assets other than inventory					
	ome or (loss) from special events					
-	orofit or (loss) from sales of inventory evenue: a					
	HER REVENUE					1,506.
						2,000.
d						
е						
	al. Add columns (b), (d), and (e)					1,506.
	add line 12, columns (b), (d), and (e)				13	5,881.
	sheet in line 13 instructions on page 29			D		
Part XVI			complishment of $\square$	xemot Puro	oses	
			<del>-</del>			
Line No.	Explain below how each activi	ity for whi	ch income is reporte	ed in column	n (e) of Part XVI-A con	
	Explain below how each activithe accomplishment of the fo	ity for whi	ch income is reporte	ed in column	n (e) of Part XVI-A con	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)	ity for whi oundation's	ch income is reporte exempt purposes (	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No. ▼	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	
Line No.	Explain below how each activithe accomplishment of the for page 29 of the instructions.)  OTHER INCOME COLLECTED	ity for whi oundation's	ch income is reporte exempt purposes ( NECTION WITH T	ed in columr other than b	n (e) of Part XVI-A con by providing funds for	

### Form 990-PF (2007) Page 13 20-4268851 Information Regarding Transfers To and Transactions and Relationships With Noncharitable Part XVII **Exempt Organizations** Did the organization directly or indirectly engage in any of the following with any other organization described in section No Yes 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? a Transfers from the reporting foundation to a noncharitable exempt organization of: 1a(1 x (2) Other assets 1a(2) X b Other transactions: (1) Sales of assets to a noncharitable exempt organization . . . . 16/1 X 1b(2 (3) Rental of facilities, equipment, or other assets 1b(3 1b(4 1b(5 x (6) Performance of services or membership or fundraising solicitations 16(6) 1 c d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. (a) Line no. (b) Amount involved (c) Name of noncharitable exempt organization (d) Description of transfers, transactions, and sharing arrangements N/A N/A 2 a is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule. (a) Name of organization (b) Type of organization (c) Description of relationship

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer or fiduciary) is based on all information of which preparer has any knowledge. Sign Here Signature of officer or trustee Date Title Date 4 Preparer's SSN or PTIN Check if (See Signature on page 30 of the instructions.) Paid Preparer's Use Only self-employed 🕨 Preparer's signature Firm's name (or yours if CROWE HORWATH LLP EIN > self-employed), address, PO BOX 3697 and ZIP code Phone no. 630-574-7878 OAK BROOK, 60522-3697

### Form **8868**

# Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

(Rev. April 2008) Department of the Treasury

Internal Revenue	Service	File a separate application for each return.	ļ	
<ul> <li>If you are</li> </ul>	filing for an Automatic 3-	Month Extension, complete only Part I and check this box ot Automatic) 3-Month Extension, complete only Part II (on page	2 of this form)	<b>▶</b> x
		e already been granted an automatic 3-month extension on a previous		
Parti Aut	omatic 3-Month Exten	sion of Time. Only submit original (no copies needed).		
A corporation Part I only • •		O-T and requesting an automatic 6-month extension - check this box	k and complete	▶ □
	orations (including 1120- come tax returns.	·C filers), partnerships, REMICs, and trusts must use Form 7004 to rec	quest an extens	sion of
one of the re electronically returns, or a	eturns noted below (6 r if (1) you want the add composite or consolidate	u can electronically file Form 8868 if you want a 3-month automonths for a corporation required to file Form 990-T). However, itional (not automatic) 3-month extension or (2) you file Forms 90 d From 990-T. Instead, you must submit the fully completed and sic filing of this form, visit www.irs.gov/efile and click on e-file for Cha	you cannot 90-BL, 6069, signed page 2	file Form 8868 or 8870, group (Part II) of Form
Type or	Name of Exempt Organiz	ation E	Employer identi	fication number
print	THE GLOBAL F	OODBANKING NETWORK	20-42688	51
File by the	Number, street, and roon	or suite no. If a P.O. box, see instructions.		
due date for filing your	203 N. LASAL	LE STREET		
return. See	City, town or post office,	state, and ZIP code. For a foreign address, see instructions.		
instructions.	CHICAGO, IL	50601		
Check type	of return to be filed (file a	separate application for each return):		
Form 99	0	Form 990-T (corporation)	4720	
Form 99	0-BL	Form 990-T (sec. 401(a) or 408(a) trust) Form	5227	
Form 99	0-EZ	Form 990-T (trust other than above)	6069	
<b>X</b> Form 99	)-PF	Form 1041-A Form	8870	
Telephone  If the orga  If this is fo  for the whole	nization does not have ar r a Group Return, enter the group, check this box ▶	n office or place of business in the United States, check this box be organization's four digit Group Exemption Number (GEN)  If it is for part of the group, check this box	nd attach a list	. If this is with the
names and El	Ns of all members the ex	tension will cover.		
until	t an automatic 3-month (6 02/15,200 rganization's return for:	i months for a corporation required to file Form 990-T) extension of g, to file the exempt organization return for the organization nar		e extension is
> x	calendar year calendar year beginning		06/30,200	<u>8</u> ·
2 If this tax	year is for less than 12	months, check reason: Initial return Final return	Change in acc	counting period
3a If this a	pplication is for Form 99	0-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, les	ss any	
nonrefur	idable credits. See instru	ctions.	3a	\$ NONE
b If this ar	oplication is for Form 990	)-PF or 990-T, enter any refundable credits and estimated tax pay		
made. In	clude any prior year over	payment allowed as a credit.	3ь	\$ NONE
c Balance	Due. Subtract line 3b fr	om line 3a. Include your payment with this form, or, if required, d		
with FT	D coupon or, if requir	ed, by using EFTPS (Electronic Federal Tax Payment System)	). See	
instruction	ons.		3с	\$ NONE

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

Form 8868 (Rev. 4-2008)

FORM 990PF, PART I - INTEREST ON TEMPORARY CASH INVESTMENTS

		5.	5 =
ADJUSTED NET INCOME		4,375.	4,375.
NET INVESTMENT INCOME	!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!	NON	NONE
REVENUE AND EXPENSES PER BOOKS	1 1 1 1 1 1 1	4,375.	4,375.
			TOTAL
		INV	
		TERM	
DESCRIPTION	1	INTEREST-SAVINGS/SHORT TERM INV	
DESC	1	INTE	

FORM 990PF, PART I - OTHER INCOME

ር ያቸው ያዘገ	NET NET	INCOME		1,506.	]	1,506.	
F	INVESTMENT	INCOME		NONE		NONE	
REVENUE	EXPENSES	PER BOOKS		1,506.		1,506.	
						TOTALS	
		DESCRIPTION		OTHER REVENUE			

# FORM 990PF, PART I - OTHER PROFESSIONAL FEES

DESCRIPTION	REVENUE AND EXPENSES PER BOOKS
GRAPHIC DESIGN PROFESSIONAL CONSULTANTS EXECUTIVE SEARCH TEMPORARY HELP/INTERNS	16,069. 68,409. 30,916. 12,069.
TOTALS	127,463.

FORM 990PF, PART I - TAXES 

DESCRIPTION

PAYROLL TAXES

REVENUE AND

EXPENSES PER BOOKS

62,067.

TOTALS 62,067.

# FORM 990PF, PART I - OTHER EXPENSES

DESCRIPTION		REVENUE AND EXPENSES PER BOOKS
TELECOMMUNICATIONS SUPPLIES POSTAGE EQUIPMENT RENTAL BOOKS, DUES, SUBSCRIPTIONS STAFF DEVELOPMENT INSURANCE FEES MISCELLANEOUS		60,117. 18,607. 5,431. 4,426. 14,388. 1,847. 9,079. 7,588. 2,361.
	TOTALS	123,844.

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
RECIPIENT NAME AND ADDRESS	AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
GRANTS PAID			
AGUASCALIENTES FOOD BANK	N/A	FOOD BANK PEER MENTORING PROGRAM	5,000.
BASICOS, BODEGA 50 CP20130	CERTIFIED CHARITY		
AQUASCALIENTES			
MEXICO			
MEXICO			
SECOND HARVEST FOOD BANK OF NASHVILLE	N/A	FOOD BANK PEER MENTORING PROGRAM	15,000.
331 GREAT CIRCLE RD	CERTIFIED CHARITY		
NASHVILLE, TN 37228			
ASOCIACION MEXICANA DE BANCOS DE ALIMENTOS (AMBA)	N/A	FOOD SOURCING CAPACITY BUILDING	.060,09
A.C.CALLE 1 NO.1379, ZONA INDUSTRIAL 44940	CERTIFIED CHARITY		
GUADALAJARA			
JALISCO			
MEXICO			
		TOTAL CONTRIBUTIONS PAID	70,090.
GRANTS ACCRUED			
BANCO DE ALIMENTOS GUATEMALA	N/A	WAREHOUSE IMPROVEMENTS, EQUIPMENT	30,000.
11 AVENIDA 4-78, COLONIA ATLANTIDA 01018	CERTIFIED CHARITY		
METATERMINAL NORTE BODEGAS B8 Y B9			
GUATEMALA			
GUATEMALA			
ASOCIACION MEXICANA DE BANCOS DE ALIMENTOS (AMBA)	N/A	2 FOOD SOURCING STAFF AND RACKING	.000,07
A.C.CALLE 1 NO.1379, ZONA INDUSTRIAL 44940	CERTIFIED CHARITY		
CITA DATA TARA			

GUADALAJARA JALISCO MEXICO

FORM 990PF, PART I - CONTRIBUTIONS, GIFTS, GRANTS PAID

AMOUNT	30,000.	10,000.	10,000.
PURPOSE OF GRANT OR CONTRIBUTION	FORKLIFT TRUCK	CONFERENCE	USE IN LEKET PB
RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	N/A CERTIFIED CHARITY	N/A CERTIFIED CHARITY	N/A CERTIFIED CHARITY
RECIPIENT NAME AND ADDRESS	BANCO DE ALIMENTOS GUATEMALA 11 AVENIDA 4-78, COLONIA ATLANTIDA 01018 METATERMINAL NORTE BODEGAS B8 Y B9 GUATEMALA	GUATEMALA RED ARGENTINA DE BANCOS DE ALIMENTOS SUIPACHA 1404 - C1011ACF CIUDAD AUTÓNOMA DE BS. AS ARGENTINA	ARGENTINA LEKET-ISRAEL FOOD BANK ISRAEL

150,000.		220,090.	
TOTAL APPROVED CONTRIBUTIONS ACCRUED		TOTAL CONTRIBUTIONS PAID AND ACCRUED	

FORM 990PF, PART II - OTHER ASSETS

ENDING FMV 	14,224.
ENDING BOOK VALUE	14,224.
	TOTALS
DESCRIPTION	OTHER ASSETS

### FORM 990PF, PART III - OTHER INCREASES IN NET WORTH OR FUND BALANCES \_\_\_\_\_\_

DESCRIPTION		AMOUNT 
IN-KIND PROFESSIONAL FEES IN-KIND RENT IN-KIND WEB DESIGN		735,684. 40,347. 10,179.
	TOTAL	786,210.

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### FORM 990PF, PART III - OTHER DECREASES IN NET WORTH OR FUND BALANCES

DESCRIPTION		AMOUNT	
IN-KIND PROFESSIONAL FEES IN-KIND RENT IN-KIND WEB DESIGN	_	735,684. 40,347. 10,179.	
	TOTAL	786,210.	

# FORM 990PF, PART VII-A, LINE 10 - NEW SUBSTANTIAL CONTRIBUTORS

DIRECT PUBLIC SUPPORT	400,000.	343,000.	267,000.	1,010,000.
DATE				
NAME AND ADDRESS	JOHN AND EDITHA KAPOOR CHARITABLE FDN 22 E. DEERPATH RD. #250	LAKE FOREST, IL 60045 THE P&G FUND P.O. BOX 599	CINCINNATI, OH 45201 AQUALIA FOUNDATION LTD. 48 PA-LA-VILLE RD. SUITE 336 HAMILTON, HM 11	TOTAL CONTRIBUTION AMOUNTS

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FORM 990PF, PART VIII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
WILLIAM RUDNICK 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	CHAIRMAN 10.00	NONE	NONE	NONE
RICARDO BON ECHAVARRIA 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	VICE CHAIRMAN 5.00	NONE	当NON	NONE
ROBERT FORNEY 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	PRESIDENT & CEO 40.00	153,200.	1,952.	9,600.
CHRISTOPHER REBSTOCK 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	SECRETARY & CFO 40.00	129,999.	17,603.	NONE
MAURICE WEAVER 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	ASSISTANT SECRETARY 40.00	85,417.	22,936.	NONE
LUCIANO AIMAR REYES 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE

- LIST OF OFFICERS, DIRECTORS, AND TRUSTEES FORM 990PF, PART VIII

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
ANDRES BOTRAN 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NON	NONE	NONE
ADOLFO BRENNAN 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE
THE HONORABLE EVA CLAYTON 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE
ARNOLD DONALD 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE
MAHMUD AYED DUWAYRI 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE
VICKI ESCARRA 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE
MAX FINBERG	DIRECTOR 0.50	NONE	NONE	NONE

- LIST OF OFFICERS, DIRECTORS, AND TRUSTEES FORM 990PF, PART VIII

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601				
CHERI FOX 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE
CLAUDIO MARCELO GIOMI 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE
WAYNE HELLQUIST 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE
DAVID HOODIS 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE
ANGELA JOYCE 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE
TIMOTHY KNOWLTON 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE

FORM 990PF, PART VIII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
H. ERIC SCHOCKMAN 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE
TERRY SHANNON 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE
PAT TRACY 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	DIRECTOR 0.50	NONE	NONE	NONE
	GRAND TOTALS	368,616.	42,491.	9,600.

15

990PF, PART VIII - COMPENSATION OF THE FIVE HIGHEST PAID EMPLOYEES

EXPENSE ACCT AND OTHER ALLOWANCES	NONE	NONE	NONE
CONTRIBUTIONS EX TO EMPLOYEE 7 BENEFIT PLANS 7	20,745.	12,510.	33,255.
COMPENSATION	147,139.	134,026.	281,165.
TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	VP FOOD SOURCING 40.00	VP DEVELOPMENT 40.00	TOTAL COMPENSATION
NAME AND ADDRESS	DAVID PRENDERGAST 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	BERNARD BEAUDREAU 203 N. LASALLE STREET, SUITE 1900 CHICAGO, IL 60601	

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FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

AMOUNT	5,000.	15,000.	50,090.	70,090.
PURPOSE OF GRANT OR CONTRIBUTION	FOOD BANK PEER MENTORING PROGRAM	FOOD BANK PEER MENTORING PROGRAM	FOOD SOURCING CAPACITY BUILDING	TOTAL CONTRIBUTIONS PAID
RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	N/A CERTIFIED CHARITY	N/A CERTIFIED CHARITY	N/A CERTIFIED CHARITY	
RECIPIENT NAME AND ADDRESS	AGUASCALIENTES FOOD BANK BASICOS, BODEGA 50 CP20130 AQUASCALIENTES MEXICO	SECOND HARVEST FOOD BANK OF NASHVILLE 331 GREAT CIRCLE RD NASHVILLE, IN 37228	ASOCIACION MEXICANA DE BANCOS DE ALIMENTOS (AMBA) A.C.CALLE 1 NO.1379, ZONA INDUSTRIAL 44940 GUADALAJARA JALISCO MEYICO	

20-4268851

FORM 990PF, PART XV - CONTRIBUTIONS APPROVED FOR FUTURE PAYMENT

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
BANCO DE ALIMENTOS GUATEMALA 11 AVENIDA 4-78, COLONIA ATLANTIDA 01018 METATERMINAL NORTE BODEGAS B8 Y B9 GUATEMALA	N/A CERTIFIED CHARITY	WAREHOUSE IMPROVEMENTS, EQUIPMENT	30,000.
GUATEMALA ASOCIACION MEXICANA DE BANCOS DE ALIMENTOS (AMBA) A.C.CALLE 1 NO.1379, ZONA INDUSTRIAL 44940 GUADALAJARA JALISCO	N/A CERTIFIED CHARITY	2 FOOD SOURCING STAFF AND RACKING	70,000.
MEXICO BANCO DE ALIMENTOS GUATEMALA 11 AVENIDA 4-78, COLONIA ATLANTIDA 01018 METATERMINAL NORTE BODECAS B8 Y B9 GUATEMALA	N/A CERTIFIED CHARITY	FORKLIFT TRUCK	30,000.
GUATEMALA RED ARGENTINA DE BANCOS DE ALIMENTOS SUIPACHA 1404 - C1011ACF CIUDAD AUTÓNOMA DE BS. AS ARGENTINA	N/A CERTIFIED CHARITY	CONFERENCE	10,000.
ARGENTINA LEKET-ISRAEL FOOD BANK ISRAEL	N/A CERTIFIED CHARITY	USE IN LEKET FB	10,000.

150,000.

# FEDERAL FOOTNOTES

PART IX-A SUMMARY OF DIRECT CHARITABLE ACTIVITIES #1

BUILDING NEW & SUPPORTING EXISTING FOOD BANKS AND FOOD BANK NETWORKS.

- SOUTH AFRICA: CREATED COMMUNITY FOOD SECURITY FORUMS. COMPLETED NATIONAL NETWORK FEASIBILITY STUDY AND BEGAN THE PROCESS OF CREATING COMMUNITY FOODBANK NETWORK SOUTH AFRICA.
- INDIA: COMPLETED FEASIBILITY ASSESSMENT AND DRAFT BUSINESS PLAN FOR CREATING "THE INDIA FOOD BANK". SECURED A LEADER FOR THE NATIONAL FORUM AND COMMITMENTS FROM FOUR OTHER KEY INDIVIDUALS TO INCORPORATE THE INDIA FOOD BANK.
- ISRAEL: PROVIDED TRAINING FOR EXECUTIVE DIRECTOR IN NEWLY INCORPORATED LEKET: THE ISRAEL FOOD BANK. ASSISTED WITH CAPITAL CAMPAIGN. GFN MET WITH OVER 20 FOOD COMPANIES, FROM WHICH FOOD DONATIONS HAVE RESULTED FOR LEKET.
- GHANA: GFN FUNDED GENERAL OPERATING SUPPORT AND OFFICE EQUIPMENT.
- BOGOTA & MEDELLIN, COLOMBIA & GUATEMALA CITY: GFN FUNDED TRUCKS AND WAREHOUSE RENOVATION.
- MEXICO: GFN FUNDED TWO FOOD SOURCING STAFF RESULTING IN 61% (8 MILLION KG) INCREASE IN FOOD FROM TOP FOUR FOOD DONORS AND 42% INCREASE IN THE NUMBER OF PRODUCE COMPANIES DONATING. GFN FUNDED TWO TRUCKS FOR FOOD BANKS SERVING CHIAPAS, RESULTING IN AN INCREASE IN AMOUNT OF FOOD OBTAINED, EXPANSION OF DELIVERY AREA, AND AN INCREASE IN THE NUMBER OF PEOPLE SERVED. GFN FUNDED WAREHOUSE RACKING SYSTEM AND PALLET LIFT FOR FOOD BANK IN OAXACA, ENLARGING CAPACITY BY 30% AND SERVING 6,300 ADDITIONAL PEOPLE EACH MONTH.
- ARGENTINA: PROVIDED DIRECT ASSISTANCE WITH KEY FOOD DONORS, DRIVING INCREMENTAL GAINS (650,000 KILOS OR 718 TONS) FROM MAJOR COMPANIES.
- JORDAN: COMPLETED FEASIBILITY STUDY. GFN BOARD MEMBER MET WITH SEVERAL ORGANIZATIONS IN JORDAN TO ENGAGE THEIR INTEREST IN HELPING ESTABLISH A FOOD BANK IN JORDAN. PARTICIPATED IN MIDDLE EAST HUNGER SUMMIT RESULTING IN A COMMITMENT FROM JORDAN FOR A FOOD BANK SYSTEM.
  - TURKEY: GFN MENTORED FOOD BANKS AND NATIONAL REPRESENTATIVE IN

# FEDERAL FOOTNOTES (CONT'D)

FOOD SOURCING AND SPONSORED THE REPRESENTATIVE TO ATTEND GFN'S LEADERSHIP INSTITUTE. GFN ARRANGED AND SPONSORED TURKEY'S FOOD BANK REPRESENTATIVE TO PRESENT AT THE HUNGER SUMMIT IN JORDAN, SHARING HIS FOOD BANK DEVELOPMENT AND GOVERNMENT POLICY EXPERIENCE WITH OTHER COUNTRIES IN THE REGION.

- UNITED KINGDOM: TRAVELED MULTIPLE TIMES TO THE UK TO MEET WITH GFN MEMBER (FARESHARE) AND SEVERAL LARGE FOOD INDUSTRY DONORS. AS A RESULT, EXPANDED OPPORTUNITIES WITH THESE DONORS WHILE BUILDING RELATIONSHIPS THAT CAN BE EXTENDED AND APPLIED GLOBALLY.

# FEDERAL FOOTNOTES

PART IX-A SUMMARY OF DIRECT CHARITABLE ACTIVITIES #2

FOOD SOURCING CAPACITY DEVELOPMENT & TRAINING

- GFN SECURED PARTNERSHIP WITH 16 GLOBAL FOOD COMPANIES.
- FACILITATED THE SOURCING OF MORE THAN 10,000 TONS OF ADDITIONAL FOOD PROVIDED TO FOOD BANKS AROUND THE WORLD.
- -PRESENTED SECOND ANNUAL H-E-B/GFN FOOD BANK LEADERSHIP INSTITUTE ATTENDED BY REPRESENTATIVE FROM 11 COUNTRIES. ENHANCED CURRICULUM BY PROVIDING A TWO-DAY COURSE ON FOOD BANK DEVELOPMENT. PROVIDED OPPORTUNITIES FOR DIALOGUE AMONG DELEGATIONS, INTERACTION DURING FOOD BANKING AND FOOD SOURCING SESSIONS, AND TIME TO SHARE BEST PRACTICES OF FOOD BANKS AND FOOD BANK NETWORKS THROUGH PRESENTATIONS AND VIDEOS.
- COMPLETED "FOOD SOURCING" AND "BUILDING A FOOD BANK" HOW-TO TOOL KITS.

### FEDERAL FOOTNOTES

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PART II- BALANCE SHEET LINE #14

EQUIPMENT	\$13 <b>,</b> 217
ACC. DEPRECIATION	(4,168)
TOTAL	\$ 9,049

Aug 31 2007 3:41PM HP LASERJET FAX

Aug 30 2007 3:02PM

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# THE GLOBAL FOODBANKING NETWORK

#### **BYLAWS**

(as amended and restated February 12, 2008)

#### ARTICLE I - NAME; OFFICES.

<u>Section 1</u> <u>Name</u>. The name of the corporation shall be The Global FoodBanking Network, a not for profit corporation duly incorporated in the State of Illinois (the "Corporation").

<u>Section 2</u> <u>Offices</u>. The principal office of the Corporation shall be in Chicago, Illinois, or in such other location as the Board of Directors may designate from time to time. The Corporation may maintain such other offices within or without the State of Illinois as may be designated from time to time by the Board of Directors.

#### ARTICLE II – MEMBERS.

# Section 1 Classes, Qualifications and Application Process

- A. <u>Classes and Qualifications</u>. The Corporation shall have three (3) classes of member, designated respectively as Country Members (being national networks of food banks); Independent Certified Food Bank Members; and Federation/Association Members. The qualifications for members of all classes, and the additional qualifications, if any, by separate class of member, are set forth in the Membership Criteria Policy Statement attached as Exhibit A hereto and incorporated herein by this reference, as same may be amended from time to time by the Board of Directors of the Corporation (as same may be so amended, the "Membership Policy Statement").
- B. Application Process. Any eligible entity, solely upon invitation to do so by the President of the Corporation or any officer designated from time to time by the President, may file a written application to become a member of the Corporation of the appropriate class with the Board of Directors on such form, containing such information, acknowledgments and agreements, and accompanied by such further documentation as the Board of Directors may from time to time determine, including without limitation a Member Contract. The Board of Directors shall have the power to accept, accept upon further conditions, or reject any application for membership in its sole discretion and shall have no obligation to provide any rejected applicant with any reason for rejection or any other applicant with any reason for such further conditions. Notwithstanding the foregoing, all entities which were Country Members as of May 23, 2007 shall not be required to reapply for membership solely by reason of the amendment and restatement of these Bylaws as of May 23, 2007.

<u>Section 2</u> <u>Term.</u> Membership in the Corporation shall be for the fiscal year of the Corporation.

Section 3 Voting Rights. No member of any class shall have the right to vote with respect to the election of directors or any other matter concerning the Corporation. Notwithstanding the foregoing, only if any Members Council referred to in Paragraph B of Section 9 of this Article II is established and for so long as such Members Council shall be operational, the members of the Corporation shall have the right to elect the Members Council in accordance with the terms and conditions of the resolution of the Board of Directors establishing the Members Council, as such resolution may be amended from time to time.

# Section 4 Dues and Other Obligations and Expectations of Members.

- A. <u>Dues</u>. Members shall be required to pay such annual dues as may be established from time to time by the Board of Directors or by any officer to whom the Board of Directors delegates such authority. The dues charged to members of the several classes, or within any one class, may vary among them at any time and from time to time in the discretion of the Board of Directors or such officer among those members based on factors including, but not limited to, the volume of foodbanking activity conducted by the member or its own member agencies. No part of a member's dues shall be refunded upon resignation or other termination of membership, nor shall dues be prorated for any partial fiscal year of membership. Notwithstanding the foregoing, the Board of Directors shall have the discretion to reduce or waive dues on a case-by-case basis for financial hardship.
- B. Other Obligations and Expectations of Members. The members shall at all times comply with their Member Contracts (if applicable), the obligations and expectations of members set forth in the Member Policy Statement and such other policies and performance standards as the Board of Directors may from time to time adopt. Without limiting the generality of the foregoing, the members shall be expected to adhere to a set of performance standards and enforce those standards within their own structures and at the level of their own member food banks or member agencies in order to enable the Corporation to assure the public, private and voluntary sectors that food banks are a safe, accountable, and transparent system for receiving, storing and distributing grocery products donated or purchased by the public and private sectors to or for the benefit of hungry people.
- Section 5 Termination of Membership; Resignation. Upon the admission of a national network of food banks as a Country Member, the membership of all Independent Certified Food Bank members from that country shall automatically terminate. The Board of Directors may also terminate the membership of any member which fails to pay when due and payable the dues applicable to such member, or fails to comply with such member's Member Contract, the Member Policy Statement or any other applicable policy or performance standard, or for other good cause. Any member may also resign by filing a written resignation with the Secretary of the Corporation.

<u>Section 6</u> <u>Reinstatement</u>. Upon written request signed by a former member and filed with the Secretary of the Corporation, the Board of Directors may, in its sole discretion, reinstate such former member to membership upon such terms as the Board of Directors may deem appropriate.

<u>Section 7</u> <u>Transfer of Membership</u>. Membership in the Corporation is not transferable or assignable.

Section 8 Representative. Each member shall from time to time designate an individual as its designated representative to receive notices and other communications from the Corporation, to attend any meetings of members or of its class of member, and to exercise on such member's behalf any other rights or privileges of such member. Such designation may be made in the member's application for membership or by written notice to the Corporation filed with the Secretary of the Corporation, but no such designation or change of designation shall be effective unless and until actually received by the Secretary. The Corporation may rely conclusively and without inquiry on the most-recent such designation on file.

#### Section 9 Meetings of Members.

- A. <u>Call, Place and Purpose</u>. Meetings of members, or of any class thereof, may be called by the Board of Directors or the President of the Corporation. The Board of Directors may designate any place as the place of meeting for any meeting called by the Board of Directors. The President may designate any place as the place of meeting for any meeting called by the President. The purpose of any meeting of members or any class thereof shall be to inform the members, or relevant class thereof, of such matters concerning the Corporation, the members or such class as the Board of Directors or the President, respectively, deems appropriate and to enable the members or such class to interact with each other.
- B. <u>Members Council</u>. At any time after there are at least ten (10) members of the Corporation, the Board of Directors may, in its sole discretion, by resolution establish an advisory body designated the "Members Council." The purpose of any Members Council shall be to create a convenient forum for members of the Corporation to provide non-binding advice to the Corporation with a view to promoting or enhancing the Corporation's ability to carry out its mission and purposes. The qualifications, composition, term of office, mode of election and all other matters concerning the structure and governance of any Members Council shall be set forth in such resolution, as same may be amended from time to time by the Board of Directors. Notwithstanding the foregoing, the Board of Directors may in its discretion, with or without notice to the members or any class thereof, from time to time and at any time amend the purpose, structure or governance of, or dissolve, any Members Council if the Board of Directors deems such amendment or dissolution to be in the best interests of the Corporation.

- C. Record Date. For the purpose of determining the members or class of members entitled to notice of any meeting of members or of such class or any adjournment thereof, the Board of Directors may fix, in advance, a date as the record date for any such determination of members. Any such record date shall not be more than sixty (60) days and not less than five (5) days before the date of such meeting.
- D. <u>Notice</u>. Written, facsimile or electronic mail notice stating the place, date, and hour of any meeting of the members or any class thereof shall be delivered by mail, facsimile transmission or electronic mail to the members, or the members of such class, not less than ten (10) nor more than twenty-one (21) days before the date of such meeting addressed to the members or members of such class (as applicable) at their respective mail, facsimile or electronic mail addresses as they appear on the records of the Corporation, with postage thereon prepaid if mailed. Notice given by mail shall be deemed delivered three (3) business days after mailed; notice given by facsimile shall be deemed delivered upon successful completion of transmission; and notice given by electronic mail shall be deemed delivered upon completion of transmission without return as undeliverable.
- E. <u>Quorum and Participation</u>. Any number of members, or members of the relevant class, present at a meeting of members, or of such class, shall constitute a quorum; provided, that after establishment of any Members Council, a majority of the members of a class shall constitute a quorum for a meeting of that class if any positions on the Members Council may be elected solely by that that class (or by that class together with one other class) and a purpose of such meeting is to elect those positions on the Members Council. Attendance of any meeting of members or any class of members by conference telephone or other communications equipment through which all parties can communicate with each other shall be permitted.

#### ARTICLE III - BOARD OF DIRECTORS.

<u>Section 1</u> <u>General Powers</u>. The business and affairs of the Corporation shall be managed by the Board of Directors. The Board of Directors is charged with guiding the Corporation toward the accomplishment of its mission. The Board of Directors shall have such powers as are set forth in other Articles hereof or by statute, and other powers including, but not limited to the following:

- A. Interpreting the provisions of the articles of incorporation and Bylaws.
- B. Controlling the funds of the Corporation and designating its depositories.
- C. Authorizing expenditures from the funds of the Corporation to implement its goals, mission and purposes.
- D. Appointing or authorizing the appointment or employment of professional and administrative staff personnel, professional auditors and others to assist in carrying out the purposes and resolves of the Corporation.

- E. Determining compensation for services rendered or to be rendered to the Corporation by persons other than directors and non-staff officers in such capacities.
- F. Performing all other acts consistent with the articles of incorporation and Bylaws that may be needed to carry out the purposes and resolves of the Corporation.

#### Section 2 Number and Qualifications.

A. <u>Number</u>. The number of directors shall be no less than eighteen (18) and no more than twenty-three (23). The number of directors may be decreased to not fewer than three (3) or increased to any number from time to time by amendment of this section, unless the articles of incorporation provide that a change in the number of directors shall be made only by amendment to the articles of incorporation. The directors shall be assigned by the Board of Directors (or any committee thereof which the Board of Directors designates to make such assignment) to three (3) equal (or as nearly equal as possible) groups which shall be designated "Group 1," "Group 2" and "Group 3."

## B. Qualifications.

- (1) <u>Residency</u>. Directors need not be residents of the State of Illinois or of the United States of America.
- (2) <u>Affiliation</u>. At least three (3) directors shall be either employees, directors or trustees ("Affiliates") of then-existing members of the Corporation on the date of their election to the Board of Directors and during their tenure on the Board of Directors; provided, that a director shall not cease to be qualified to serve as a director of the Corporation merely because he is no longer an Affiliate of a member; provided, further, that if at any time there are fewer that three (3) Affiliate directors on the Board of Directors, the requirement that there be three (3) Affiliate directors shall automatically be deemed waived for a period of the lesser of one (1) year or until there are again three (3) Affiliate directors on the Board of Directors and, by resolution of the Board of Directors, may be waived for such further time as the Board of Directors deems necessary or appropriate in order to fill those vacancies on the Board.
- (3) Attendance Requirement. Over each three (3)-year term of office (and prorated and rounded up to the nearest higher whole number for any term consisting of less than three (3) calendar years), directors must attend at least two-thirds (2/3) of all regular and special Board meetings held during such term, including at least three (3) regular meetings in person (preferably the annual meetings of the Board, but not limited thereto) rather than by conference telephone or other conference communications equipment pursuant to Section 10 of Article VI hereof. A director's failure to satisfy this attendance requirement shall disqualify such director from serving any subsequent term. Action taken by unanimous written consent of the directors without a meeting shall not be deemed attendance at a meeting for purposes of this attendance requirement.

(4) <u>Additional Criteria</u>. The Nominating and Board Development Committee shall define such additional qualifications and criteria for Board service and recommend the adoption of such criteria to the Board of Directors.

#### Section 3 Term and Election.

- A. <u>Term.</u> The initial term of the Group 1 directors shall expire December 31, 2008. The initial term of the Group 2 directors shall expire December 31, 2009. The initial term of the Group 3 directors shall expire December 31, 2010. Upon the expiration of the terms of office of the Group 1, Group 2 and Group 3 directors, their respective successors shall be elected for the term of three (3) years each which shall commence the January 1 following their respective elections. Each director shall otherwise hold office until his successor shall have been elected and qualified. A director may serve more than one (1) term of office as a director, but no more than three (3) consecutive terms of office, except that a director may be reelected following a break in service consisting of at least one (1) year. For purposes of the foregoing term limits, neither service for a partial term consisting of less than three (3) calendar years nor service preceding such a break in service be taken into account,.
- B. <u>Election</u>. Prior to the annual meeting of the Board of Directors, the Nominating and Board Development Committee shall meet to nominate at least that number of candidates for directors equal to (i) the number of directors in that Group whose term of office expires the December 31 of that year plus (ii) any increase in the number of directors of that Group desired by the Board of Directors, subject to the then applicable limitation on the total number of directors and the maintenance of equality or near equality in number of directors among the three Groups pursuant to Paragraph A of Section 2 of this Article III. Additional nominations may be proposed by any director at or before the annual meeting. All nominees shall be subject to election independently of each other and not as a slate. Each director shall have one vote for each position on the board to be filled, and voting shall not be cumulative. The nominees receiving the largest number of votes shall be elected.
- <u>Section 4</u> <u>Compensation</u>. Directors shall not receive any compensation for their services as directors, but the Board may by resolution authorize reimbursement of expenses reasonably incurred by directors in the performance of their duties. Such authorization may prescribe procedures for approval and payment of such expenses by designated officers of the Corporation.
- <u>Section 5</u> <u>Resignation or Removal</u>. Any director may resign at any time by giving written notice to the Chairperson or Vice Chairperson of the Board of Directors. Such resignation shall take effect at the time specified therein or, if no time is specified, at the time such notice is delivered to the Chairperson or Vice Chairperson of the Board of Directors. Any director may be removed, with or without cause, by the affirmative vote of a majority of directors in office present and voting at any regular or special meeting of the Board of Directors at which a quorum is present.

<u>Section 6</u> <u>Vacancies</u>. Vacancies occurring in the Board of Directors, or any directorship to be filled by reason of an increase in the number of directors, shall be filled by the Board of Directors at any regular or special meeting of the Board. A director elected to fill a vacancy shall be elected for the unexpired term of his predecessor in office.

<u>Section 7</u> <u>Absence.</u> Any director unable to attend a Board of Directors meeting shall communicate to the Chairperson or the Vice Chairperson the reason for his or her absence.

Section 8 Officers of the Board. The officers of the Board of Directors shall consist of a Chairperson and a Vice Chairperson. The Chairperson shall preside at all meetings of the Board of Directors and shall perform such other duties as from time to time may be assigned by the Board of Directors. The Vice Chairperson shall preside at all meetings of the Board of Directors in the absence of the Chairperson, shall perform such duties delegated by the Chairperson from time to time, and shall perform such other duties as from time to time may be assigned by the Board of Directors.

<u>Section 9</u> <u>Election and Term of Office</u>. The initial term of the Chairperson and Vice Chairperson of the Board of Directors shall expire December 31, 2008. At the annual meeting of the Board of Directors in 2008, and at such meeting every two (2) years thereafter, the Board of Directors shall elect a Chairperson and Vice Chairperson of the Board of Directors to serve for a two (2)-year term commencing the following January 1.

<u>Section 10</u>. <u>Removal of Board Officers</u>. Any officer of the Board of Directors may be removed by the Board of Directors whenever in its judgment the best interests of the Corporation would be served thereby, but such removal shall be without prejudice to the contract rights, if any, of the person so removed. Upon such removal, the Board of Directors shall fill the vacancy by electing a successor to hold such Board office for the balance of the removed officer's term. The term of office of any Board officer who is also an employee of the Corporation shall terminate automatically at such time as such person's employment by the Corporation terminates.

#### ARTICLE IV - OFFICERS OF THE CORPORATION.

Section 1 Officers. The officers of the Corporation shall consist of a President (who shall also be the Chief Executive Officer of the Corporation), one or more Vice Presidents, a Secretary, a Treasurer, and such other officers and assistant officers as may be deemed necessary or desirable by the Board of Directors. Any number of offices may be held by the same person other than President and Treasurer. In its discretion, the Board of Directors may choose not to fill any office for any period as it may deem advisable, except the offices of President, Treasurer and Secretary.

Section 2 Election and Term of Office. The initial term of the officers of the Corporation in office as of May 1, 2007 shall expire December 31, 2008. At the annual meeting of the Board of Directors commencing with such meeting in 2008, the officers of

the Corporation shall be elected every year by the Board of Directors for the one (1)-year term commencing the following January 1. If the election of officers shall not be held at any such meeting, such election shall be held as soon thereafter as may be convenient. Vacancies may be filled or new offices created and filled at any meeting of the Board of Directors. Each officer shall hold office until his successor shall have been duly elected and qualified, unless the office is vacated prior to that time. Election of an officer shall not of itself create contract rights.

Section 3 Removal. Any officer elected or appointed by the Board of Directors may be removed by the Board of Directors whenever in its judgment the best interests of the Corporation would be served thereby, but such removal shall be without prejudice to the contract rights, if any, of the person so removed. The term of office of any officer elected by the Board of Directors who is also an employee of the Corporation shall automatically terminate at such time as such person's employment by the Corporation terminates.

<u>Section 4</u> <u>Vacancies</u>. A vacancy in any office because of death, resignation, removal, disqualification or otherwise, may be filled by the Board of Directors for the unexpired period of the term.

<u>Section 5</u> <u>Compensation</u>. Compensation of the President of the Corporation shall be fixed by the Board of Directors. All other officers' compensation shall be fixed by the President of the Corporation, in accordance with the Corporation's budget, as from time to time in effect.

Section 6 President. The President shall be the Chief Executive Officer of the Corporation. The President shall have responsibility for executing the policies of the Board of Directors in the general management of the business of the Corporation. The President may appoint a Chief Operating Officer. The President shall have such other duties as may be prescribed by the Board of Directors from time to time or as may be provided in these Bylaws.

Section 7 Vice Presidents. The Board of Directors may appoint the Chief Operating Officer of the Corporation to be a Vice President. In the event of the absence or inability to act of the President, the Vice President appointed as Chief Operating Officer of the Corporation shall perform the duties and exercise the powers of the President. In the absence of the appointment of the Chief Operating Officer as a Vice President, the Vice President, or if there shall be more than one, the Vice Presidents in the order determined by the Board of Directors, shall, in the absence or inability to act of the President, perform the duties and exercise the powers of the President. The Vice President, or if there shall be more than one, the Vice Presidents shall perform such other duties and have such other powers as the Board of Directors may from time to time determine or as these Bylaws may prescribe.

<u>Section 8</u> <u>Secretary and Assistant Secretaries</u>. The Secretary shall attend all meetings of the Board of Directors and record all the proceedings of the meetings of the Board of Directors in a book to be kept for that purpose and shall perform like duties for

the committees when required. The Secretary shall give, or cause to be given, notice of all meetings of the Board of Directors; perform such other duties as may be prescribed by the Board of Directors or the President; shall have custody of the corporate seal (if any) of the Corporation and the Secretary, or an Assistant Secretary, shall have authority to affix the same to any instrument requiring it and when so affixed, it may be attested by his or her signature or the signature of the Assistant Secretary. The Board of Directors may give general authority to any other officer to affix the seal of the Corporation and to attest the affixation by his signature. The Assistant Secretary or, if there be more than one, the Assistant Secretaries in the order determined by the Board of Directors, shall, in the absence or inability to act of the Secretary, perform the duties and exercise the powers of the Secretary and shall perform such other duties and have such other powers as the Board of Directors may from time to time prescribe.

Treasurer and Assistant Treasurer. The Treasurer shall be responsible for Section 9 the custody of the corporate funds and securities; shall keep full and accurate accounts of receipts and disbursements in books belonging to the Corporation; shall deposit all monies and other valuable effects as approved by the Board of Directors, in the name and to the credit of the Corporation as may be ordered by the Board of Directors, taking proper vouchers for such disbursements; and shall render to the President and Chief Executive Officer and the Board of Directors, at its regular meetings or when the Board of Directors so requires, an account of the Corporation. If required by the Board of Directors, the Treasurer shall give the Corporation a bond in such sums and with such surety or sureties as shall be satisfactory to the Board of Directors for the faithful performance of the duties of the office of Treasurer and for the restoration to the Corporation in case of death, resignation, retirement or removal from office, of all books, papers, vouchers, money, and other property of whatever kind in the possession or under the control of the Treasurer belonging to the Corporation. The Assistant Treasurer or, if there shall be more than one, the Assistant Treasurers in the order determined by the Board of Directors, shall in the absence or inability to act of the Treasurer, perform the duties and exercise the powers of the Treasurer and shall perform such other duties and have such other powers as the Board of Directors may from time to time prescribe.

<u>Section 10</u> <u>Other Officers, Assistant Officers and Agents.</u> Officers, assistant officers and agents, if any, other than those whose duties are provided in these Bylaws, shall have such authority and perform such duties as may from time to time be prescribed by resolution of the Board of Directors.

Section 11 Charitable Activities. The foregoing officers of the Corporation shall have the further duties and authority to solicit gifts, grants and contributions of behalf the Corporation, to account for same, and to carry out the day-to-day operations of the Corporation towards the fulfillment of its charitable and educational purposes, subject to the direction of the Board of Directors and the supervision of the President and within the constraints imposed by the budgets approved by the Board.

#### ARTICLE V - COMMITTEES.

# Section 1 Committees of Directors.

- A. <u>In General</u>. Subject to Paragraph B of this Section 1 and Section 2 of this Article, the Board of Directors, by resolution adopted by a majority of the directors in office, may designate and appoint one or more committees, each of which shall consist of at least two (2) directors, and solely of directors, which committees, to the extent (if any) provided in said resolution, the articles of incorporation or these Bylaws, shall have and exercise the authority of the Board of Directors in the management of the Corporation, but the designation and appointment of such committees and the delegation thereto of authority shall not operate to relieve the Board of Directors, or any individual director, of any responsibility imposed upon it or him by law. Without limiting the foregoing, no committee, including any Executive Committee, shall:
- (1) Adopt a plan for the distribution of the assets of the Corporation or for dissolution;
- (2) Approve or recommend to members any act which is required by the Illinois General Not for Profit Corporation Act of 1986 to be approved by members, but only if and to the extent that members are ever given the right to approve such act by amendment to the articles of incorporation or these Bylaws;
  - (3) Fill vacancies on the Board or any of its committees;
- (4) Elect, appoint or remove any officer or director or member of any committee;
  - (5) Adopt, amend or repeal the Bylaws or the articles of incorporation;
- (6) Adopt a plan of merger or consolidation or authorize the sale, lease, exchange or mortgage or all or substantially all of the property or assets of the Corporation; or
- (7) Amend, alter, repeal or take action inconsistent with any resolution or action of the Board when the resolution or action of the Board provides by its terms that it shall not be amended altered or repealed by action of a committee.

Subject to the foregoing, the Board of Directors may refer or assign any matter to any committee and discharge or terminate any such committee. The Chairperson shall be a member, with the right to vote, of all committees.

B. <u>Executive Committee</u>. The Board of Directors, by resolution adopted by a majority of the directors in office, may designate and appoint an Executive Committee which shall consist of seven (7) directors and shall include those directors who are from time to time the Chairperson of the Board, the Vice Chairperson of the Board, the chairpersons of the Nominating and Board Development, Stewardship, and Audit

committees and such additional directors ("At-Large Directors") appointed by the Board as necessary for there to be seven (7) separate directors serving on the Executive Committee. The Executive Committee shall have and exercise the authority of the Board of Directors in the management of the Corporation between regular meetings of the Board of Directors except with respect to acts and matters expressly reserved by Section 108.40 of the Illinois General Not for Profit Corporation Act and/or Paragraph A of this Section 1 to the Board of Directors and except with respect to any functions or authority of the Board specifically delegated to another committee by resolution of the Board of Directors adopted by a majority of the directors in office.

- <u>Section 2</u> <u>Standing Advisory Committees</u>. There shall be the following standing advisory committees, none of which shall have or exercise any powers of the Board: Nominating and Board Development, Stewardship, and Audit:
- A. Nominating and Board Development Committee. This committee shall have the responsibility and duties to seek and screen potential members of the Board of Directors of the Corporation in accordance with these Bylaws; define and recommend to the Board the criteria or qualifications for Board service not otherwise set forth in Article III hereof; coordinate the orientation of new Board members and oversee the materials needed for Board orientation; review and recommend to the Board changes for improved effectiveness in Board meetings and committee activity; conduct and report to the Board its on-going evaluation of the performance of the Board of Directors and all directors based upon the values of the Corporation as set forth in the Governance Policies, as from time to time adopted by the Board and in effect; and periodically develop and recommend to the Board of Directors revisions and enhancements to such Governance Policies. This committee will seek Board input on the development of criteria for Board leadership in the selection of the Chairperson and Vice Chairperson of the Board in light of the challenges facing the organization at any given time. This committee shall report to the Board of Directors at least once per fiscal year.
- B. <u>Stewardship Committee</u>. This committee shall have the responsibility and duties to evaluate, and report to the Board of Directors as to, the utilization and application of the resources of the Corporation to the furtherance of the Corporation's purposes. It will provide oversight of the monitoring process, including direct inspections, with respect to members' compliance with their Member Contracts and report to the Board as to compliance with the Board policies as from time to time in effect.
- C. <u>Audit Committee</u>. The Audit Committee will make recommendations to the Board of Directors regarding the audit, the selection and engagement of the particular persons or firms to be appointed as independent auditor, and any proposed discharge of such person or firm. It will evaluate and communicate to the Board of Directors the results of each audit, including the report of the independent auditor and any significant suggestions for improvements provided to management.

Section 3 Term. The term of office of the members of the Executive Committee shall be coterminous with the member's term of office or term as committee chair as to the members consisting of the Chairperson of the Board, the Vice Chairperson of the Board, and the chairpersons of the Nominating and Board Development, Stewardship, and Audit committees. The term of office of the members of the Executive Committee who are At-Large Directors shall be for the partial calendar year, if any, commencing upon their appointment and the one (1) year commencing the January 1 following their appointment. Each member of any other committee shall continue as such until his successor is appointed, unless the committee shall be sooner terminated, or unless such member shall be removed from such committee, or unless such member shall cease to qualify as a member thereof. Subject to Paragraph B of Section 1 above and the first sentence of this Section 3, each member of a committee shall serve at the pleasure of the board of directors.

<u>Section 4</u> <u>Chairperson.</u> One member of each committee shall be appointed chairperson by the Board of Directors, except that the Chairperson of the Board of Directors shall serve as chairperson of any Executive Committee.

<u>Section 5</u> <u>Vacancies</u>. Subject to Paragraph B of Section 1 above with respect to certain officeholders as members of the Executive Committee, vacancies in the membership of any committee may be filled by appointments made in the same manner as provided in the case of the original appointments.

Section 6 Quorum. Unless a greater number shall be provided in the resolution of the Board of Directors designating and appointing a committee or in these Bylaws, a majority of the members of such committee then in office shall constitute a quorum and the act of a majority of the members present at a meeting at which a quorum is present shall be the act of such committee.

<u>Section 7</u> <u>Rules</u>. The Board of Directors may adopt rules for the governance of any committee not inconsistent with these Bylaws.

<u>Section 8</u> <u>Informal Action by Committee</u>. Any action which may be taken at a meeting of a committee may be taken without a meeting if a consent in writing, setting forth the action so taken, shall be signed by all committee members.

Section 9 Commission or Task Force. The Board of Directors may create and appoint persons to a commission, task force or other such body which may or may not have directors as members, which body shall not act on behalf of the Corporation or bind it to any action, but may make recommendations to the Board of Directors or to the officers of the Corporation. Members of any such body shall be selected on the basis of such qualifications as the Board may from time to time determine. No member of any such body shall be entitled to receive any compensation for services rendered in such capacity or reimbursement for expenses of attendance at any meeting of such body.

#### ARTICLE VI - BOARD MEETINGS.

<u>Section 1</u> <u>Regular Meetings</u>. The Board shall meet at least three (3) times each year, in Fall, Winter and Spring. Such regular meetings shall each be held at such time and place as shall be determined by the Chairperson; provided, that whenever reasonably possible, as determined in the sole discretion of the Chairperson, the Fall meeting shall be held outside the United States of America and the other regular meetings of the Board shall be held at the principal office of the Corporation. Notices of such regular meetings shall be given to each director at least thirty (30) days prior to each meeting.

<u>Section 2</u> <u>Annual Meeting</u>. The annual meeting of the Board of Directors shall be the Fall meeting of the year.

<u>Section 3</u> <u>Special Meeting</u>. Special meetings of the Board of Directors may be called by the Chairperson or a majority of the directors in office and shall be held at such place as the Chairperson may determine.

Section 4 Notice of Special Meeting. Written, facsimile or electronic mail notice stating the place, date, and hour of any meeting of the Board of Directors shall be delivered by personal delivery, mail, facsimile transmission or electronic mail to the directors not less than two (2) days before the date of such meeting addressed to the directors at their respective mail, facsimile or electronic mail addresses as they appear on the records of the Corporation, with postage thereon prepaid if mailed. Notice given by personal delivery shall be deemed given upon delivery; notice given by mail shall be deemed delivered one (1) business day after mailed; notice given by facsimile shall be deemed delivered upon successful completion of transmission; and notice given by electronic mail shall be deemed delivered upon completion of transmission without return as undeliverable.

<u>Section 5</u> <u>Waiver of Notice</u>. Any director may waive notice of any meeting. The waiver shall be in writing, signed by the director entitled to the notice and filed with the minutes or corporate records of the Corporation. The attendance of a director at a meeting shall constitute a waiver of notice of such meeting, except where a director attends a meeting for the stated purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened and does not thereafter vote for or assent to action taken at the meeting.

<u>Section 6</u> <u>Informal Action by Directors</u>. Any action required by law to be taken at a meeting of the directors or any action which may be taken at a meeting of directors may be taken without a meeting if a consent in writing, setting forth the action to be taken, shall be signed by all members of the Board of Directors.

Section 7 Quorum. A majority of the directors in office shall constitute a quorum for the transaction of business at any meeting of the Board, provided that if less than a majority of the directors are present at said meeting, a majority of the directors present may adjourn the meeting to another time without further notice other than an

announcement made at the meeting prior to adjournment. The act of a majority of the directors present at a meeting at which a quorum is present shall be the act of the Board of Directors, unless the act of a greater number is required by statute, these Bylaws or the articles of incorporation.

<u>Section 8</u> <u>Voting Rights</u>. Each director shall be entitled to one vote, in person, on each matter submitted to a vote of the Board. Proxy voting shall not be allowed.

#### Section 9 Conflict of Interest.

- A. <u>Conflicted Director</u>. A director ("Conflicted Director") shall be deemed to be directly or indirectly a party to a transaction or proposed transaction if the director, or any member of the director's immediate family (consisting of the director's spouse or domestic partner and the director's children and spouses of such children), is directly or indirectly a party to the transaction; or the director is an Affiliate of any member of the Corporation which is directly or indirectly a party to the transaction; or the director has a material financial interest (whether direct, indirect or beneficial) in, or is employed by, or is an officer, director, trustee, manager or general partner of or person in a similar position with respect to, an entity which is directly or indirectly a party to the transaction; provided, however, that a director shall not be deemed to be a Conflicted Director solely by reason of the fact that the transaction in question is the adoption, amendment or repeal of a policy by the Board which affects all members of the same class as the member of the Corporation of which such director is an Affiliate uniformly or if not uniformly, then similarly due to factors such as distinctions among members made by such policy based on financial hardship, type of member or volume of foodbanking activity.
- B. <u>Transaction</u>. The term "transaction" shall include, but not be limited to, the following:
- (1) Any direct or indirect gift, grant, contribution or provision of money, goods, services or technical assistance by the Corporation to or for the benefit of any person or entity, whether or not a member of the Corporation;
- (2) Any purchase, sale, exchange, lease, transfer or encumbrance of any property or interest in property, or the incurrence of any debt, or entry into any guaranty of payment or performance or similar undertaking, or the provision of goods or services by, to, with or for the benefit of the Corporation or any third party; and
- (3) The Board's adoption, amendment or repeal of a policy or procedure which affects the members, or any class thereof, or their respective operations or accountability to the Corporation.
- C. <u>Procedures</u>. A Conflicted Director shall have the duty to bring to the attention of the Board the fact that he is a Conflicted Director and shall make a prompt, full and frank disclosure to the Board all relevant information concerning the Conflicted Director's interest or relationship prior to the Board's consideration of the transaction.

Any other director with knowledge of the relevant facts may also bring to the attention of the Board the fact that a director is a Conflicted Director and, if the existence of the conflict is contested by the alleged Conflicted Director, the matter of whether or not such Director is a Conflicted Director shall be put to a vote of the Board (including the alleged Conflicted Director). A Conflicted Director shall not participate in any discussion of the transaction except to make such disclosure and to answer questions. A Conflicted Director shall be counted in determining whether a quorum of directors is present, but shall retire from the room in which the Board is meeting and shall not participate in the final deliberation or vote and shall not be counted when the Board votes on the transaction.

D. <u>Annual Statement</u>. A copy of this conflict of interest provision shall be furnished to each director at least annually; this policy shall be reviewed annually for the information and guidance of directors; and any new directors shall be advised of the policy upon their election. Each director shall annually complete and return a conflict of interest declaration form, prepared by Counsel to the Corporation, which shall include his and his immediate family's employment and organizational affiliations.

<u>Section 10</u> <u>Conference Meetings Permitted.</u> Unless specifically prohibited by the articles of incorporation or these Bylaws, members of the Board of Directors, or any committee, may participate in a meeting of the Board of Directors, or such committee, through the use of a conference telephone or other communications equipment by means of which all persons participating in the meeting can communicate with each other, and participation in such a meeting shall constitute attendance and presence in person at the meeting of the person or persons so participating.

#### ARTICLE VII - BOOKS AND RECORDS.

<u>Section 1</u> <u>All Books and Records</u>. All books and records of the Corporation shall be maintained at the principal office of the Corporation and may be inspected by any director or his or her agent or attorney, for any proper purpose at any reasonable time.

<u>Section 2</u> <u>Board Records.</u> Official minutes of all Board and Board committee meetings shall be maintained at the principal office of the Corporation. In addition, a summary of Board meetings will be transmitted routinely to all of the members.

#### ARTICLE VIII – FISCAL YEAR.

The fiscal year of the Corporation shall be July 1 to June 30.

#### ARTICLE IX - AMENDMENTS.

The power to alter, amend, or repeal the Bylaws or adopt new Bylaws shall be vested in the Board of Directors. Such action may be taken at a regular or special meeting for which written notice of such purpose shall be given. The Bylaws may contain any provisions for the regulation and management of the affairs of the Corporation not inconsistent with law or the articles of incorporation.

#### ARTICLE X - THIRD PARTIES.

Nothing herein expressed or implied shall be construed to confer upon or give to any person, corporation, trust, joint venture, association, company, partnership or government, or any agency or political subdivision thereof, other than the directors of the Corporation or, to the extent provided in these Bylaws, the members, any rights or remedies under or in connection with these Bylaws.

#### ARTICLE XI - SEAL.

The corporate seal, if any, shall be inscribed with the name of the Corporation, the state of the incorporation and the year of the incorporation.

#### ARTICLE XII - INDEMNIFICATION.

Obligation to Indemnify. Subject to Sections 5 and 6 of this Article, the Section 1 Corporation shall indemnify each director, officer, committee chairman, committee member, employee and agent of the Corporation against expenses (including attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonable incurred by him in connection with any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative (other than an action by or in the right of the Corporation), brought against him or in which he is or was named as a party, or is threatened to be made a party, by reason of the fact that he is or was a director, officer, committee chairman, committee member, employee or agent of the Corporation, or is or was serving at the request of the Corporation as a director, officer, employee or agent of another corporation, partnership, limited liability company, joint venture, trust or other enterprise, if the person seeking indemnification acted in good faith and in a manner he reasonably believed to be in or not opposed to the best interests of the Corporation, and, with respect to any criminal action or proceeding, had no reasonable cause to believe his conduct was unlawful. The termination of any action, suit or proceeding by judgment, order, settlement, conviction or upon a plea of no contest or its equivalent, shall not, of itself, create a presumption that the person seeking indemnification did not act in good faith and in a manner in which he reasonably believed to be in or not opposed to the best interests of the Corporation, or, with respect to any criminal action or proceeding, a presumption that the person seeking indemnification had reasonable cause to believe that his conduct was unlawful.

Section 2 Manner of Determining Eligibility. Any indemnification shall be made by the Corporation upon a determination that indemnification of such person is proper in the circumstances because he has met the applicable standard of conduct set forth in Section 1 of this Article. Such determination shall be made (a) by the Board of Directors by a majority vote of a quorum consisting of directors who were not parties to such action, suit or proceeding, or (b) if such a quorum is not obtainable or, even if obtainable,

if a quorum of disinterested directors so directs, by independent legal counsel in a written opinion.

Section 3 Advance Payment of Expenses. Expenses incurred in defending a civil or criminal action, suit or proceeding may be paid by the Corporation in advance of the final disposition of such action, suit or proceeding, as authorized by the Board of Directors in the specific case, upon receipt of an undertaking by or on behalf of the person seeking indemnification to repay such amount, unless it shall ultimately be determined that he is entitled to be indemnified by the corporation as authorized in this Article.

Section 4 Contract Rights. The indemnification provided by this Article shall not be deemed exclusive of any other rights to which a person seeking indemnification may be entitled under any agreement, vote of disinterested directors or otherwise, both as to action in his official capacity and as to action in another capacity while holding such office, and shall continue as to a person who has ceased to be a director, officer, committee chairman, committee member, employee or agent of the Corporation and shall inure to the benefit of the heirs, executors and administrators of such person.

Section 5 Insurance. The obligation of the Corporation under this Article shall not be limited to the proceeds of any liability insurance policies actually paid to the Corporation or directly to or for the benefit of the person claiming indemnification under this Article. The Corporation may purchase and maintain insurance on behalf of any person who is a director, officer, committee chairman, committee member, employee or agent of the Corporation against any liability asserted against him or incurred by him in any such capacity, or arising out of his status as such, whether or not the Corporation would have the power to indemnify him against such liability under the provisions of this Article.

<u>Section 6</u> <u>General</u>. The foregoing provisions of this Article shall be deemed to be a contract between the Corporation and each such person who serves in the relevant capacity who is entitled to indemnification while this Article and all applicable laws, if any, are in effect, and any repeal or modification hereof or thereof shall not affect any rights or obligations then existing, with respect to any state of facts then or theretofore existing, or any action, suit, or proceeding theretofore or thereafter brought or threatened based in whole or in part upon any such state of facts.

## ARTICLE XIII ELECTRONIC COMMUNICATIONS.

Actions required by law or by these Bylaws to be "written," to be "in writing," to have "written consent" or "written approval" and the like by or of members, directors, or committee members, and any resignation by any officer, director, employee or agent of the Corporation, shall include any consent, approval, resignation or other communication transmitted or received by the Corporation by facsimile, electronic mail or other electronic means and shall be deemed to be the written consent or approval, resignation or other instrument in writing (as applicable) signed by the sender identified therein whether or not containing an image of an original signature of the sender.

#### ARTICLE XIV WAIVER OF NOTICE.

Whenever any notice is required to be given under the provisions of the Illinois General Not For Profit Corporation Act or under the provisions of the articles of incorporation or the Bylaws of the Corporation, a waiver thereof in writing signed by the person or persons entitled to such notice, whether before or after the time stated therein, shall be deemed equivalent to the giving of such notice.

#### ARTICLE XV MISCELLANEOUS.

All words used in the singular number shall mean, extend to and include the plural where applicable and vice versa and all words used in any gender shall mean, extend to and include any other gender, all as the context may require. Article and section headings are for the convenient reference only and are not a part of the context of these Bylaws. Any waiver or consent given by the Board of Directors or any officer shall be effective only in the specific instance and for the purpose for which given and shall not be deemed a waiver or consent for or with respect to any other person, instance, purpose or circumstance.

# **EXHIBIT A**

# **Policy Statement:**

# Membership Criteria



203 North LaSalle Street, Suite 1900 Chicago IL 60601 USA

312-782-4560 telephone 312-782-4580 fax www.foodbanking.org

#### **Mission Statement:**

The mission of The Global FoodBanking Network (GFN) is to alleviate world hunger by developing national networks of food banks and strengthening food banking around the world.

#### **Values Statement:**

- Results We are committed to getting things done.
- <u>Passionate Professionalism</u> We believe that the application of great desire with great skill can achieve great results.
- <u>Diversity</u> We serve the hungry of the world; they are of all nations and all types. Our resources and solutions will be similarly diverse.
- <u>Standards</u> Our effectiveness and credibility depend upon clear and demanding standards for membership and performance.
- <u>Urgency</u> We seek to make a difference for as many as possible, as quickly as possible. Each day that passes with hunger in the world is a lost opportunity to do better.
- Respect We believe that the culture, customs and structures that groups build to reflect and sustain their lives constitute a framework for our involvement, not an obstacle to our progress.

Categories of Membership and Non-Member Engagement

The Global FoodBanking Network (GFN) has three classifications or types of members, and two additional ways in which we interact with other people who are dedicated to fighting hunger:

- 1. Members:
  - a. National Network Members (national networks of food banks)
  - b. Independent Certified Food Bank Members
  - c. Federation / Association Members
- 2. Opportunities for Engagement with Non-Member communities:
  - a. Candidates for Membership
  - b. Non-Member Projects<sup>1</sup>

<sup>1</sup>Non-Member Projects include work in communities that lack food banks. Typically this work will lead to the development of food banks.

# Membership Criteria

The central role of GFN is the promotion of food banking as a viable catalyst for mobilizing the necessary partnerships between the public, private, and voluntary sectors of any society to alleviate the problem of hunger faced by that society. As noted in our values, our effectiveness and credibility depend upon clear and demanding standards for membership and performance. Accordingly, GFN must be capable of assuring its stakeholders that food banks are a safe, accountable, transparent system for receiving, storing, and distributing grocery products donated and/or purchased by the public and private sectors for the benefit of hungry people. The only way to ensure that such an assertion by GFN is true and verifiable is that the food banks and networks that are members of GFN must agree to adhere to a set of operating standards, and must enforce those standards within their own structure and, equally important, must allow GFN to enforce the standards among its Members.

Independent Certified Food Banks AND National Network Members

Therefore, all classifications of members of GFN agree to the following criteria for membership:

 Effective organizational governance structure that includes a broad representation of concerned citizens, businesses, and social service organizations who labor to end hunger

Fiscal and operational transparency

Food safety practices compliant with statutory and regulatory requirements

• Effective inventory management with distribution tracking capability that can support a recall of donated product if necessary

Active and effective food sourcing

Documented chain of compliance monitoring

 Nondiscrimination policies that apply to its operations and the operations of those organizations served

Acceptance of and participation in the GFN governance model

• Willingness to assist GFN in its efforts to secure support for its Members

• Agreement to limit business activities to agreed service territory and service model that limit the impact on other organizations who labor to achieve a similar mission

 Willingness to share food surpluses with other GFN Members unless restricted by donor or legal issues

Timely submission of annual program and service volume reports

- Compliance with terms, accountability, and any restrictions of food donations, in-kind donations, and financial grants
- · Public, non-partisan, leadership on the issue of hunger

It is expected that in most cases in a country were there are one or more Independent Certified Food Bank Members that the collective goal will be to nurture the development of additional food banks and, where practical, unify those food banks in a National Network. Independent Certified Food Bank Members therefore agree to provide technical assistance and guidance in the development of additional food banks in their country. When a national network is eventually formed and ready to seek membership in GFN, the Independent Certified Food Bank(s) in that country agree to terminate their independent membership in deference to the National Network's Membership.

#### National Network Members

We also define a number of additional key characteristics that National Network Members must demonstrate in order to secure membership in GFN:

- National scope of service delivery
- Measurable and material impact

- The most recognized national force for hunger reduction
- Membership of service organizations that represent the majority of emergency food distribution

By definition, the individual food bank members of a National Network Member are considered defacto members of GFN, and are therefore held to the same operating standards defined above. The National Network Member is expected to conduct regular compliance audits of its member food banks and to ensure that the member food banks are conducting compliance management procedures relative to their member agencies.

Both National Network Members and Independent Certified Food Bank Members agree that they will maintain a regular process for verifying adherence to the standards throughout their structure, and they agree to allow GFN to conduct regular compliance audits of their operations to verify a fully integrated vertical compliance management system.

## Federation / Association Members:

These organizations may represent multiple National Networks of Food Banks, Regional Groups of Food Banks, or other structures of federation or association that do not conflict with or restrict a national food bank network's or community food bank's GFN membership options. A Federation or Association Member will not be required to manage GFN compliance through their structure. However, they are expected to adopt and support in principle the values and standards of GFN and support their members that are interested in seeking National Network or Independent Certified Food Bank Member status in GFN.

GFN Support to Federation and Association Members

As it is not feasible or intended for GFN to certify compliance with GFN governance and operating standards, <u>GFN will not proactively pursue access</u> to additional sources of volunteers, funding, or grocery products for Federation and Association Members. However, GFN <u>will aggressively work to engage its partners</u> with Federation and Association Members when it is learned that a GFN partner has an interest in the work of a Member Federation or Association.

GFN Responsibilities to Members

For National Network and Independent Certified Food Bank Members, GFN may represent to volunteer groups, financial donors, and grocery products donors that each such organization (GFN Members) observes GFN governance and operating standards. This is achieved because Members accept GFN standards and that GFN exercises its responsibility to inspect, certify, and enforce compliance with those standards. Federation and Association Members are not required to adopt GFN standards and are not subject to GFN inspection, certification, or enforcement of standards.

The Mission of GFN is to broadly assist in the development of food banking throughout the world. It is our belief that the effectiveness of food banks is ultimately achieved when food banks work together with their agencies and other food banks that collectively agree to observe standards. Organizations that achieve the governance and operating standards of GFN are eligible for GFN membership.

For each National Food Bank Network or Independent Certified Food Bank Member GFN will proactively assist in the development of that Food Bank or Network. GFN assistance will include sharing of its standards, programs, best practices, and partnerships as they can be of assistance to each Member. GFN will also work with each Member to achieve an understanding of that Member's needs and when possible, will work with that Member to gain access to support and

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resources needed by the Member. GFN will represent each such Member with organizations that are known to GFN and that may provide access to additional sources of volunteers, financial support, services in-kind, and donated grocery products for the respective GFN Member.

Required Application Documentation

In order to verify the legal structure and service / program base of applicants, the following documentation must accompany an Application for Membership:

- Articles of Incorporation, or similar document(s) from the national/state/provincial government body responsible for granting corporate and charitable status to NGOs in the applicant's country
- By Laws or similar governing document defining the governing rules for the applicant organization
- Mission Statement for the applicant organization
- Most recent audited financial statements
- Most recent report of service activity number of food banks in network, volume of product distributed, sources of product, number of people served, aggregate warehouse capacity, aggregate fleet capacity, etc.
- Copies of any operating manuals/membership criteria
- Description of compliance monitoring procedures
- Written statement acknowledging understanding and acceptance of values
- Written statement that clearly commits to support donors' requests for product recall